

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: PA-504 - Lower Merion, Norristown, Abington/Montgomery County CoC

1A-2. Collaborative Applicant Name: County of Montgomery, Pennsylvania

1A-3. CoC Designation: CA

1A-4. HMIS Lead: County of Montgomery, Pennsylvania

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2022 to April 30, 2023:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	No	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	No
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	Yes	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	No	No	No
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes

16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	No
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	No	No	No
30.	State Sexual Assault Coalition	No	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
Other: (limit 50 characters)				
34.	Landlords	Yes	No	No
35.	Maternal and Child Healthcare Service Providers	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1. The CoC has solicited new members to join the CoC through a comprehensive plan that includes digital surveys, social media engagement, community events, fliers, and virtual town halls. A permanent invitation link to join the CoC is located on the CoC’s website. The CoC also conducts targeted member solicitation with a diverse array of providers and advocates through specific outreach and community engagement.

2. The CoC provides effective communication for individuals with vision, hearing, or speech disabilities by ensuring a wide array of access points, which includes accessible electronic formats, TRS, TTY, and VRS. Additionally, large print materials are available to those with difficulty reading. The County’s partnership with the Deaf-Hearing Communication Centre offers sign-language translation services. The CoC also employs ALT text for screen readers in all social media and digital image outreach.

3. The CoC has improved our commitment to Diversity, Equity, and Inclusion since receiving a commissioned equity evaluation in 2018, which shared an analysis of our homeless system outcomes, policies and procedures, and leadership recruitment through an equity lens. To maintain a focus on and a plan for maintaining and developing equitable access, the CoC has performed direct outreach to organizations that serve the BIPOC community. This has included outreach in the Hispanic/Latino/a/x community with local organizations such as ACLAMO and Centro Cultural Latinos Unidos. The CoC has also conducted outreach to organizations serving LGBTQ+ individuals, such as The Welcome Project’s SAGA Community Center in Hatboro, and has tabled at the Asian American Community Engagement event. Many of these organizations are led by People of Color. Furthermore, many of these organization’s leaders serve on or participate in the activities of the CoC Governing Board, which is Chaired by an African American Female CEO and other BIPOC voting members. BIPOC and LGBTQ+ leaders from these organizations also serve on various Action Teams/Boards for the CoC to provide ongoing insight and to make changes benefiting BIPOC at all levels of the CoC’s operations. To further address equity, the CoC is in the process of redesigning the coordinated entry system. This project is led by the CoC’s Lived Experience Advisory Board and Data Action Team, which reflect the diverse populations the CoC serves.

1B-3.	CoC’s Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1. The CoC is open to all persons or organizations interested in preventing and ending homelessness. The CoC conducts outreach to government agencies, departments, and local community groups and organizations. We continuously utilize direct outreach with relevant providers, social media, surveys, community events, and public meetings to receive and consider the opinions of all participants. The CoC also solicits regular feedback from its Lived Experience Advisory Board, representing a diverse population of individuals who have been served by CoC programming and have lived experience and expertise.

2. The CoC communicates information during meetings by providing an agenda outlining the issue or topic of discussion, providing data/examples, and inviting participants to share their thoughts or ask clarifying questions with the group. Participants also can express their views in writing, during public comment periods, or through the completion of surveys. The CoC provides multiple forums for sharing information and obtaining feedback from the public. The public receives notification via email, through CoC newsletters, announcements at CoC meetings, and postings on the Your Way Home website. CoC members and provider organizations are encouraged to share and solicit feedback.

3. The CoC provides effective communication for individuals with vision, hearing, or speech disabilities by ensuring a wide array of access points, which includes accessible electronic formats, TRS, TTY, and VRS. Additionally, large print materials are available to those with difficulty reading. The County has partnered with the Deaf-Hearing Communication Centre which offers sign language and other supportive services. The CoC also employs ALT text for screen readers in all social media and digital image outreach.

4. The CoC encourages people with lived expertise, service providers, and others who have ideas about improving equity and system performance to join volunteer CoC Action Teams to provide insight on a more recurrent basis. Action teams make recommendations incorporated into CoC policies, programs, and procedures. People with lived expertise are compensated for their time, and travel needs to help encourage continued participation. This feedback has influenced professional development offered to CoC provider agencies around topics like Housing First and Fair Housing and influenced the methodology of the 2023 Point-in-Time Count.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
NOFO Section V.B.1.a.(4)		
Describe in the field below how your CoC notified the public:		
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

(limit 2,500 characters)

1. The CoC made a public notice about the HUD CoC local grant competition that included an open invitation to submit their intent to apply for new projects through a dedicated email blast to CoC members, social media posts (Facebook, Twitter), and the CoC website.

2, The public notice included a link to a SurveyMonkey inviting all eligible organizations to submit a new project intent to apply application. The notice stated clearly that new organizations were welcome to submit project applications. The CoC also held a virtual town hall meeting to explain the process and answer questions from new applicants. Through our efforts, the CoC received new applications from organizations which have not previously received funding.

3. The public notice and project application form outlined the process by which new project applications would be scored and recommended by the CoC to HUD for funding. In addition, the CoC-approved New Project Scorecard was posted publicly on the CoC website to help applicants write appropriate proposals.

4. The CoC Consultant and the Collaborative Applicant Community Relations Manager published their contact information with the intent to apply form to make sure that people with disabilities could ask for additional assistance as needed. Further, all CoC digital communications and virtual/in-person meetings strive to be accessible to people with visual, hearing, motor and cognitive impairment.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	No
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Nonexistent
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG Program funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in the Consolidated Plan update.

(limit 2,500 characters)

1. The CoC Collaborative Applicant receives ESG funding directly from HUD as an entitlement community. Monthly virtual meetings are held with all eligible ESG subcontracted providers within the CoC's geographic region, including emergency shelters, street outreach, rapid re-housing, and homeless prevention providers. Meetings were held to provide input to plan for and implement ESG funds in our community to prevent, prepare for, and respond to people experiencing homelessness and included representation from people with lived or living expertise. In addition, the CoC applies for and utilizes ESG funding from the Commonwealth of Pennsylvania's entitlement to supplement and increase CoC initiatives.

2. The CoC Governing Board and Collaborative Applicant review and align with both the local and the State's ESG funding priorities, as outlined in their Consolidated Plans. The CoC evaluates all homeless service agencies using standardized performance measures by program type and evaluates ESG grant management outcomes consistent with the Collaborative Applicant and the State's ESG monitoring process. The CoC Governing Board is presented with HMIS data and system performance measures of ESG subrecipients in order to monitor progress in making homelessness rare, brief, and one-time only.

3. The CoC CA submits Point-In Time Count/Housing Inventory Count (PIT/HIC) data, the CAPER, and other required data directly to HUD and to the State as requested. The Montgomery County Office of Housing & Community Development is both the CoC's Collaborative Applicant/lead agency and the ESG recipient for Montgomery County.

4. The CoC collaborates with the other three Consolidated Plan jurisdictions of Lower Merion, Norristown and Abington by sharing Housing Inventory Count and Point-in-Time data via email and answers questions about them via email and virtual/in person meetings.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers.	Yes

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	No
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The CoC has formal partnerships with school districts and education providers throughout Montgomery County. There is ongoing communication between the CoC, providers and local liaisons to ensure that qualified students receive all McKinney-Vento services. The regional McKinney-Vento Coordinator for the Local Education Association (LEA) serves on the CoC Governing Board.

The CoC has MOUs with both the Montgomery County Intermediate Unit (MCIU) and the Early Learning Resource Center (ELRC) Region 17. CoC RRH providers refer families directly to the MCIU Family Engagement Teams (FET) in the public school district in which the family resides or plans to reside. FET members prioritize CoC program participants for entry into Head Start and Early Head Start programs. Families communicate directly with their FET member to accept services and have the right to actively participate in all decision making. The ELRC provides a single point of contact to access services that support high-quality child care and early learning programs. Through ELRC Region 17, families with children can access services such as PA Pre-K Counts, Head Start, home-visiting, and Early Intervention. The ELRC Region 17 prioritizes CoC clients for services and provides application instructions for individuals experiencing homelessness.

The CoC has a program-wide policy outlining all service providers' responsibility to inform individuals and families of their McKinney-Vento rights. This policy states: Your Way Home Montgomery County CoC programs and their staff must understand and inform program participants with school-aged children about their children's educational rights under the federal McKinney- Vento Act and Every Students Succeeds Act. Case managers must have strong working relationships with local school district homeless liaisons and publicly-funded Pre-K/Head Start/Early Head Start programs to ensure streamlined and prioritized access to educational programs for children experiencing homelessness. Homeless provider staff, including RRH, PSH, Emergency Shelter, and Coordinated Entry, assess the educational needs during intake and monitor those needs as they continue to work with clients, keeping them informed of their McKinney-Vento rights throughout the process. Case managers inform families of educational services for which they are eligible, and provide advocacy with school districts to ensure desired services are accessed.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
NOFO Section V.B.1.d.		

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

The CoC has a program-wide policy applicable to all ESG-funded, CoC-funded, state-funded, and locally-funded homeless services providers, outlining their responsibility to inform individuals and families of their McKinney-Vento rights. This policy states: Your Way Home Montgomery County CoC programs and their staff must understand and inform program participants with school-aged children about their children’s educational rights under the federal McKinney-Vento Act and Every Student Succeeds Act (ESSA). Case managers must have strong working relationships with local school district homeless liaisons and publicly-funded Pre-K/Head Start/Early Head Start programs to ensure streamlined and prioritized access to educational programs for children experiencing homelessness. Homeless provider staff, including RRH, PSH,

According to CoC written policies, Emergency Shelter and Coordinated Entry caseworkers assess the educational needs during intake and monitor those needs as they continue to work with clients, keeping them informed of their McKinney-Vento rights throughout the process. Case managers educate families on educational services for which they are eligible and provide advocacy with school districts to ensure desired services are accessed. Verification letters for the school's free lunch programs, school site resources, and any other services needed to protect the child's educational rights are provided as required.

Through the CoC’s MOU with the Montgomery County Intermediate Unit (MCIU), CoC RRH providers refer families directly to the MCIU Family Engagement Teams in the public school district where the family resides or plans to live. Family Engagement Team (FET) members prioritize CoC program participants for entry into their programs.

Additionally, the CoC has an MOU with the Early Learning Resource Center, which guarantees prioritized access to subsidized childcare to all families experiencing homelessness and waives the work requirements to begin receiving services. This ensures that these households can find work, resolve their homelessness, and remain in their school district of origin.

Families are informed of their eligibility for these services through verbal and written contact in their preferred language or other mode of communication; once documentation and applications have been processed, families communicate directly with these providers to accept services and have the right to participate in decision-making.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	Yes	No

4.	Early Head Start	Yes	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	Yes	No
7.	Healthy Start	Yes	No
8.	Public Pre-K	Yes	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	state domestic violence coalitions	Yes
2.	state sexual assault coalitions	Yes
3.	other organizations that help this population	Yes

1C-5a.	Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.
	NOFO Section V.B.1.e.

	Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:
1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. Collaborative Applicant staff regularly update policies on the rights of victims of Dating Violence, Dating Violence, Sexual Assault, and Stalking at least annually. The CoC Governing Board approves policy updates. These policies apply to all CoC programs, including Coordinated Entry, Emergency Shelter, and Permanent Housing projects. Victim Service Providers (VSPs) are regularly consulted to update these policies to ensure that the unique needs of survivors are being met. All housing programs have Emergency Transfer Plan policies in place, which provide the ability for participants in permanent housing to request an emergency transfer to ensure their ongoing safety. Coordinated Entry providers, including the Call Center and Street Outreach providers, are in direct contact with the local Domestic Violence crisis line and have received training on their available programming, and how best to provide support for those experiencing domestic violence. The CoC collaborates with these providers regularly to offer ongoing training and informational sessions throughout the year. Annual Domestic Violence training is provided to all providers and required of all new hires within 60 days of employment.

2. The CoC's guiding principles require trauma-informed and victim-centered service delivery within all housing and services provided. The CoC has partnerships with local VSPs, a local domestic violence drop-in center, and a regional Domestic Violence and Human Trafficking coalition, which are active CoC members and vote on the CoC governing board. The local VSPs help ensure the needs and perspectives of victims of domestic violence are addressed in ongoing CoC discussions and decision-making. The Collaborative Applicant and the CoC Governing Board regularly monitor compliance with VAWA and the CoC Emergency Transfer Plan. Survivors may file a grievance with the CoC's Program Manager, who will conduct a thorough investigation and ensure compliance.

1C-5b.	Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC coordinates to provide training for:	
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

(limit 2,500 characters)

1 All CoC service providers must attend an annual Domestic Violence training with a certified trainer from a state Domestic Violence Coalition that includes a dedicated session on how to work with people fleeing or survivors of Domestic Violence and other forms of violence in a safe, respectful, and trauma-informed way. A webinar produced by the same coalition meant to help provide Rapid Rehousing to victims of Domestic Violence using trauma-informed, victim-centered techniques must be viewed by all Rapid Rehousing staff within 60 days of hire. Additionally, joint training with the local Domestic Violence Service Provider and the region’s Human Trafficking service provider- the United Way of Southeastern Pennsylvania- is offered to all CoC project staff annually to ensure staff can best respond to the needs of survivors in a trauma-informed way, and avoid further re-traumatization.

2. All Coordinated Entry Call Center staff receive best practice training to serve Montgomery County’s survivors of domestic violence. All required trainings are facilitated by qualified Training and Quality Managers. Trainings include cultural competency; understanding HIPAA and confidentiality; active listening; the basics of housing, food, and utility assistance programs; trauma-informed care; mental health first aid; responding to crisis calls and understanding the signs of Domestic Violence, Dating Violence, Stalking or Human Trafficking; Diversion; and Housing First principles. These trainings are facilitated in a hybrid model with face-to-face and computer-based modules within the first four months of employment. Competency tests are completed after each topic to ensure understanding and proficiency. All Coordinated Entry staff participate in CoC-provided training on Domestic Violence and Human Trafficking annually.

1C-5c.	Implemented Safety Planning, Confidentiality Protocols in Your CoC’s Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC’s coordinated entry includes:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1. To comply with the Violence Against Women Act 2022, all Coordinated Entry staff receive extensive training in new HUD guidelines related to the expanded HUD Category 4 definition of homelessness to ensure households fleeing from or survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking are provided with safety planning and trauma-informed approaches to intake, assessment, and referral. In addition, annual training from a local VSP is conducted for all CoC providers, including Coordinated Entry staff. The CoC's Coordinated Entry Call Center can initiate a direct transfer to the local Domestic Violence hotline should a caller indicate they want those services. Callers who self-report experiencing Domestic Violence are prioritized for all CoC housing programs and will be directly transferred to the local Street Outreach Team for further safety planning.

2. Coordinated Entry confidentiality protocols are focused around de-identified HMIS data entry. All households with a Domestic Violence history are entered into HMIS anonymously and identified as having a history of Domestic Violence through pre-determined procedures outlined in the CoC Policies and Procedures Manual. All Coordinated Entry specialists receive training on digital communication and HIPAA compliance to ensure confidentiality is maintained for all CoC clients, especially survivors of Domestic Violence.

1C-5d.	Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below:	
1.	the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

(limit 2,500 characters)

1. The PA-504 CoC uses three main data sources for data on survivors of domestic violence, dating violence, sexual assault, and stalking. First, VAWA compliant Domestic Violence Emergency Shelter, Transitional Housing, and Rapid Re-Housing service providers in the CoC’s geographic service area maintain a separate but comparable database- Apricot Human Services software- and submit aggregate reports to the CoC. Second, the CoC uses de-identified, aggregate data from their HMIS provider, Clarity Human Services. Third, intake-level de-identified data on Domestic Violence, dating violence, sexual assault and stalking is provided by the CoC’s Call Center, operated by 2-1-1 of Southeastern Pennsylvania.

2. The CoC’s primary VSP, Laurel House, has been in operation since 1980 and has been a key partner in the CoC’s data efforts related to Domestic Violence. Laurel House uses data to evaluate their programs internally as well as identify gaps in services. Most recently, they identified a need and opportunity to administer their own Rapid Re-Housing program with HUD CoC Funding. In addition to input from Laurel House, data from all three sources are reviewed and analyzed by the CoC Data Manager and/or CoC Program Manager to identify potential disparities in outcomes related to Domestic Violence survivors experiencing homelessness. This data-driven process helps to identify additional resources, services and trainings needed to better serve Domestic Violence survivors. Updates are shared with the CoC Governing Board and its subcommittees, as well as the Your Way Home Montgomery County Partnership To End Homelessness, locally known as Your Way Home, whose members also help to inform future policies, procedures and philanthropic investments.

** **

1C-5e.	Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:

1.	whether your CoC has policies and procedures that include an emergency transfer plan;
2.	the process for individuals and families to request an emergency transfer; and
3.	the process your CoC uses to respond to individuals’ and families’ emergency transfer requests.

(limit 2,500 characters)

1. The CoC has a victim-centered Emergency Transfer Plan in its Policies and Procedures Manual that requires CoC member organizations and service providers to comply with the Emergency Transfer Plan for Victims of Domestic Violence, Dating Violence, Sexual Assault, Stalking, or Human Trafficking. The CoC Program Manager works directly with clients needing an Emergency Transfer and their case manager(s) to ensure a safe and secure transfer occurs.

2. The CoC Emergency Transfer Plan allows CoC permanent housing program participants to request an emergency transfer to prioritize their ongoing safety needs; it also provides funds to pay amounts owed for participants breaking the lease if a household requests an emergency transfer. These policies are reviewed during the annual Domestic Violence training and as needed throughout the year. Case managers and other staff who work directly with clients communicate this right at intake and can reference the Domestic Violence resources on the CoC website.

3. Should a household require an emergency transfer, they will inform their case managers immediately. Case managers who regularly visit clients in their homes could also identify this need. Once the specific need has been identified, the case manager working directly with that household should contact the CoC Program Manager immediately to begin the process. The Program Manager will assist in identifying the immediate safety concerns for the household and coordinating with other agencies who may be of assistance, such as Emergency Shelters or the local VSP. Safe, alternate housing should be identified as soon as possible, and any exception that can be made to expedite the process will be discussed with the Program Manager, including using the funding to break a pre-existing lease and waiving inspection and rental limits for emergency placement.

1C-5f.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
NOFO Section V.B.1.e.		
Describe in the field below how your CoC:		
1.	ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC's geographic area; and	
2.	proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.	

(limit 2,500 characters)

1 All survivors experiencing Category 4 homelessness qualify and are prioritized for all housing services in the CoC. When they access Coordinated Entry, either through the Call Center or Street Outreach Team, they are immediately assessed utilizing a pre-determined assessment tool and added to the Community Queue (By Name List) to receive housing assistance either in the form of Rapid Rehousing, or Permanent Supportive Housing. These households may also be connected to and receive services from the local Victim Service agencies, however they are not limited to only utilizing the housing resources that agency can provides. CoC staff has regular contact with the staff at Domestic Violence victim’s service agencies in order to ensure they understand priority and expectations of remaining active on the By-Name list for rental support. Case conferencing and collaboration also regularly occurs in order to ensure a successful transfer and transition into housing for vulnerable families. Families with extremely high needs are discussed at monthly Street Homeless Advisory Team Meetings and may be prioritized for Rapid Rehousing depending on their specific circumstances. All personally identifying data is removed from the profile of victims of Domestic Violence in order to ensure their ongoing safety and allow them to access all available housing resources.

2. The CoC has addressed the challenges related to helping a survivor decide when to leave their current housing situation by initiating a warm handoff to local VSPs in order to ensure households are able access the support they need. Another barrier is the loss of documentation and services for families. All CoC providers connect households to community supports, can use philanthropic funding to assist in finding work, and participate in community ID clinics where households can meet with legal professionals for assistance in gathering identification documentation in an expedited manner. Additionally, the CoC understands that domestic violence can have a significant impact on households with children, often affecting generations of individuals. The CoC has prioritized households with children for all Emergency Housing Vouchers, and has partnered with the local subsidized childcare agency to prioritize homeless families with children for services. This will allow these households to identify housing and end their housing crisis more rapidly.

1C-5g.	Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC:	
1.	ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and
2.	accounted for the unique and complex needs of survivors.

(limit 2,500 characters)

1. A self-identified survivor of domestic violence is a member in good standing of the CoC’s Lived Experience Advisory Board. The Board has provided feedback and recommendations on the CoC’s coordinated entry redesign, the CoC’s annual feedback survey, the construction of a CoC-wide resource guide, and the methodology of the Point-in-Time Count, among other duties.

2. Ongoing CoC policies outline the rights of victims of Domestic Violence (DV), Dating Violence, Sexual Assault and Stalking. Written policy, which is applicable to all CoC programs states that programs must be in compliance with VAWA and the CoC Emergency Transfer Plan and support all client & tenant rights under VAWA. A person cannot be denied any housing or homeless service in the CoC because a person is or has been a victim of domestic violence, dating violence, sexual assault, or stalking. If a person otherwise qualifies for assistance from the CoC, they cannot be denied assistance because they have been a victim of domestic violence, dating violence, sexual assault, or stalking. All housing programs have Emergency Transfer Plan policies in place, which provide the ability for participants to request an emergency transfer in order to ensure their ongoing safety. Coordinated Entry providers are in direct contact with the local DV crisis line and receive training on their available programming, and how best to provide support for those experiencing domestic violence. The CoC collaborates with these providers on a regular basis to offer ongoing training and informational sessions throughout the year. Annual DV training is offered to all providers and required of all new hires within 60 days of employment. Updated DV resources are also available on the CoC website-<https://yourwayhome.org/provider-forms>. The CoC's guiding principles require trauma-informed and victim-centered service delivery within all housing and services provided. The CoC has partnerships with local Victim’s Service Providers, a local domestic violence drop-in center, and a regional Domestic Violence and Human Trafficking coalition who are active CoC members. The local Victim’s Service Provider agency helps ensure the needs and perspectives of victims of domestic violence are addressed in ongoing CoC discussions and decision making. The CoC regularly reviews compliance with VAWA. Survivors have the option of filing a grievance with the CoC's Program Manager who will conduct a thorough investigation and ensure compliance.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Training.	
	NOFO Section V.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:

	1. how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
	2. how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
	3. your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
	4. your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. The CoC has a board-approved anti-discrimination policy that is updated annually to incorporate ongoing feedback from CoC members and program participants, as well as and other local stakeholders, to meet the community needs best.

2. CoC has provided direct training to funded providers utilizing the Equal Access Agency Assessment to ensure equal treatment of LGBTQIA2+ participants. Emergency Shelter providers have also been trained to ensure that families remain unified regardless of their composition. The CoC has published a Statement of Racial Equity Principles designed to guide providers in creating policies and procedures that are the most equitable and just. According to the approach outlined in the CoC Policies and Procedures Manual, program participants who feel discriminated against should submit a written grievance to the CoC Program Manager outlining the concerns.

The Program Manager is responsible for addressing the concerns and enforcing any necessary corrective actions. Participants can also contact other local community partners, such as the regional Legal Aid office or the Housing Equality Center, a statewide fair housing organization that partners with the CoC to support the rights of program participants as needed.

3. The CoC conducts ongoing monitoring of all funded programming, including quarterly meetings with Permanent Housing providers to ensure all established policies and procedures are being followed. Regular case conferencing, conducted by program type, is done to discuss challenging cases, review expectations, and discuss the best anti-discrimination practices for all CoC programming. Any concerns noted during these conferences will be addressed. The CoC HMIS Data Manager also evaluates System Performance Measures quarterly for all program types. The Data Manager will use this review to identify any concerning trends or demographic disparities.

4. the CoC Program Manager will conduct a thorough investigation after receiving a grievance and respond to any allegations and concerns directly with providers and participants to ensure all established policies and procedures are followed appropriately and equitably. This could include additional training for staff on various resources or an increased frequency of performance monitoring.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Montgomery County Housing Authority	2%	Yes-Both	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

Describe in the field below:

- steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference--if your CoC only has one PHA within its geographic area, you may respond for the one; or
- state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

1. The only PHA in the CoC’s Geographic Region is the Montgomery County Housing Authority (MCHA). The CoC works closely with the local PHA (the Montgomery County Housing Authority- MCHA) to promptly issue homeless preference vouchers. The CoC works with three types of vouchers with a homeless preference- Non-Elderly Disabled Vouchers, general Housing Choice Vouchers with a homeless preference, and Emergency Housing Vouchers. Three hundred twenty-five homeless households have been referred for vouchers throughout the county. MCHA’s and the CoC’s mutually shared goals are to:

- Coordinate with community homeless service programs to leverage shared resources;
- Avoid duplication of services;
- Improve access to service delivery for participating households; and,
- Refer households who are experiencing homeless or are victims of domestic violence, dating violence, sexual assault, stalking, or human trafficking to determine eligibility for an MCHA homeless preference voucher program via NED, HCVP, or EHV.

2. The CoC Program Manager meets regularly with both the case management staff who work with voucher recipients, and with staff at MCHA to coordinate and ensure any outstanding needs are provided as needed, as well as prioritize and refer eligible households on an ongoing basis. Internally the CoC has developed policy to guide case management staff and voucher recipients to ensure vouchers are utilized successfully and in a timely manner. Successful utilization leads to a quicker exit from rental assistance programs (either Rapid Rehousing or Permanent Supportive Housing). Since late 2021 case management staff, MCHA staff and the CoC have been working to successfully lease 109 Emergency Housing Vouchers that were funded by the American Rescue Plan. As of this writing, 96 of those vouchers have been distributed, and 76 households have successfully leased units utilizing them. Prior to distribution, a general CoC meeting was held in order to identify prioritization. The CoC voted to prioritize households with children for these vouchers, as families with children are disproportionately represented amongst the homeless population. This process was outlined in a completed MOU with MCHA.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC’s jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	Yes
7.	Public Housing	No
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	811 Mainstream Housing Choice Voucher

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored—For Information Only	

Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.

PHA

Montgomery County...

1C-7e.1. List of PHAs with MOUs

Name of PHA: Montgomery County Housing Authority

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Discharge Planning Coordination.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition.	18
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition that have adopted the Housing First approach.	18
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2023 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

	Describe in the field below:
1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1. At the beginning of the FY 2023 CoC application process, all new and renewal applicants completed an Equity, Inclusion, and Housing First survey focused on each agency's diversity and Housing First approach. The survey requires new and renewal project applicants to indicate which of the five major Housing First activities are provided to participants in their CoC-funded programs. These five activities include:

- 1) Helping participants find and move into permanent housing quickly.
- 2) Ensuring participants hold the lease in their name.
- 3) Providing case management services after move-in to ensure permanent housing stability
- 4) Delivering services without preconditions (e.g., sobriety, drug testing, etc.)
- 5) Providing services voluntarily without expecting participants to complete mandatory training, courses, religious activities, etc.

These surveys factor into the scoring process (answers are worth 13% of their total project score) and are used to determine the priority ranking of projects that are ultimately recommended for approval by the CoC Governing Board and for funding.

2. A group of non-conflicting CoC Governing Board members review these applications annually. This review, which includes the Equity, Inclusion and Housing First survey responses, evaluates the diversity of each organization, its leadership, and the policies and procedures that their staff must follow to promote equity, diversity, and inclusion within the organization.

3. In 2023, all CoC providers received in-person Housing First training to aid in the equitable delivery of services and prepare for future Housing First evaluations. The CoC conducted a thorough review of the primary Rapid Rehousing providers, known as Housing Resource Centers, where a non-conflicting team of CoC Governing Board members reviewed performance data, conducted thorough interviews with agency staff, and evaluated each program for Housing First compliance. The CoC plans to continue and expand this review process and monitoring to include all program types, and occur annually.

1D-3.	Street Outreach—Scope.	
	NOFO Section V.B.1.j.	

	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;

2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

1 The CoC's Street Outreach Team has expertise in mobile crisis response, mental health first aid, and trauma-informed care. Street Outreach is available via phone and face-to-face 24/7. Three Street Outreach Teams are operating in the CoC, including one dedicated to transition-aged youth experiencing homelessness, one for veterans, and the most prominent team that assists adults and families. This Street Outreach Team comprises an 8-person staff that can travel everywhere within the CoC area. All Street Outreach Teams have agency vehicles to help with transportation.

2. Street Outreach covers 100% of the CoC's geographic area.

3. Street Outreach makes weekly or daily visits to places where unsheltered individuals sleep or congregate, such as day shelter locations, libraries, shopping malls, and known encampments. They also conduct outreach for clients directly, indicating a need for assistance.

4. The CoC funds a dedicated Youth Street Outreach Team to provide specific support to homeless youth. Street Outreach emphasizes engagement and building rapport with hard-to-reach populations through providing survival items and empathetic listening. In FY23, the CoC provided all direct service staff face-to-face training in Harm Reduction, Housing First, Assertive Engagement, and Motivational Interviewing. Outreach workers are trained annually in anti-discrimination, fair housing law, working with survivors of DV, and Narcan use. Caseworkers collect as much HMIS information as people wish to provide and will update client records as greater trust is built. SO fosters strong relationships with local police departments, hospitals, mental health clinics, and providers that often serve as first contact for unsheltered homeless individuals to help locate those in need who may be reluctant to engage. SO is provided with philanthropic funds to help divert or rapidly resolve a household's housing crisis by delivering move-in fees, transportation to a safe housing destination, or any other creative means necessary to support the household's decision to a permanent housing destination. When shelter beds are full, these funds can provide hotel vouchers for families with children and pregnant people. For households who cannot be diverted, SO completes the VI-SPDAT and refers to the By-Name List for RRH or PSH. SO assists in planning and conducting the CoC's PIT Count training and leads its PIT

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

	Your CoC's Strategies	Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	Yes
3.	Engaged/educated local business leaders	Yes	No
4.	Implemented community wide plans	Yes	Yes
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.I.	

		HIC Longitudinal HMIS Data	2022	2023
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	434	304

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1. The Montgomery County Office of Housing & Community Development (OHCD), the CoC Collaborative Applicant, coordinates access to mainstream benefits for CoC-funded projects and people experiencing homelessness. CoC program participants can be referred to a participating non-CoC funded service provider of financial counseling services that helps any CoC program participants increase their savings and credit scores, reduce debt and obtain public benefits.

All CoC project staff are trained on how to identify the need for and connect program participants to mainstream and community benefit programs, including SNAP, SSI, child care subsidies, physical, mental and oral health services for un/underinsured households and substance abuse recovery services, among others. Through a Funders Collaborative, CoC providers have access to flexible, philanthropic financial assistance for program participants that can pay for transportation to health and public benefit service appointments, emergency medical costs and job training program fees and equipment. Additionally, all program participants can connect with trained resource navigators to help with the referral and application process.

2. OHCD works with healthcare organizations to educate and train project staff and ensure all participants are connected to the needed physical, or mental healthcare. For example, a collaborative of local mental healthcare and case management providers offers annual training to program staff to educate them on the requirements for all programming types, provide tips for navigating the referral process, and answer any questions about the process. The CoC works with a mobile Street Medicine provider to connect those experiencing homelessness to mental and physical healthcare, as well as Critical Time Intervention to provide referrals for mental health case management and therapy options.

3. The CoC contracts with one non-CoC funded nonprofit service provider to assist with SOAR enrollment for program participants. This service provider utilizes HMIS to track progress and referrals. All CoC program staff are educated on the SOAR referral process annually and encouraged to refer their clients. The non-CoC funded provider also offers opportunities for other program staff to be trained in the SOAR process in order to increase access.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section V.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

The CoC has worked with a nonprofit partner, Resources for Human Development (RHD), for the past two years to braid funding and gather local community support to open a new, 50-unit non-congregant emergency shelter facility which will be called “Genny’s Place.” This non-congregant shelter will be supported by CDBG-CV dollars, Medicaid Health Choices Reinvestment dollars, philanthropic funds, the PA Housing Affordability and Rehabilitation Enhancement fund (“PHARE”), Federal Home Loan bank loan, a Redevelopment Assistance Capital Program (“RACP”) loan, and SLFRF ARPA Recovery dollars. Genny’s Place will be a program in Montgomery County that provides short-term, supportive emergency housing and wraparound social services to individual adults experiencing homelessness. This type of care will stabilize people in crisis and offer them a place to be safe 24/7. Genny’s Place will not be a typical overnight shelter that asks people to leave during the day. Residents can easily access the resources they need at Genny’s Place without having to bounce around to different facilities, making navigating the continuum of services more manageable and, ultimately, transitioning out of homelessness. Genny’s Place will offer individual units for short-term stays, accelerating a person’s journey to long-term self-sufficiency and permanent housing stability. The new facility will provide up to 50 non-congregant emergency shelter beds and is expected to open in 2024.

Additionally, the Your Way Home Montgomery County PA-504 CoC has utilized additional CDBG, ESG, other local and state dollars to continue providing non-congregant emergency hotel stays for over homeless persons and families with children in the last year. Households in non-congregant emergency hotel stays are provided supportive services to regain permanent housing as quickly as possible.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

1. All shelters are being rehabilitated and rebuilt to be non-congregant, providing individual rooms and bathrooms for all families and individuals experiencing homelessness. In partnership with the Montgomery County Office of Public Health, all homeless crisis response providers have access to the necessary protective equipment and cleaning supplies in order to keep their facilities safe. A street medicine program provides on-site healthcare to people experiencing unsheltered homelessness. Financial resources are focused on increasing the delivery of equitable and culturally competent RRR and PSH in order to move more people quickly out of homelessness and into permanent housing. The CoC is involved with the county’s long term recovery planning to help plan for future public health emergencies.

2. To prevent future outbreaks among people experiencing homelessness, the CoC will lean on the lessons learned during the height of the COVID-19 pandemic. For example, in order to prevent the spread of diseases amongst the unsheltered population, the CoC will to partner with local officials in order to provide encampments with PPE, safety gear, and hand washing stations. The Street Outreach Team has the infrastructure to facilitate distributing these items efficiently, should the need arise. Congregant emergency shelters would be decongested via hotel vouchers, with half the shelter population moving into hotels. Hotel vouchers will prioritized for people 55 years or older and people with underlying medical conditions who were in shelter or transitional housing.

3. Emergency shelters are now being redesigned and rebuilt to all be non-congregant. All shelters and transitional housing programs will be provided PPE, partitions, and other safety gear to help prevent the spread of infectious disease.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC:	
1.	shared information related to public health measures and homelessness, and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1. A dedicated public health homeless liaison has been provided to the CoC, so that whenever a CoC member, provider, or person with the lived experience of homelessness has questions about policy or safety measures, has outstanding PPE needs, or if there is a disease outbreak, they can reach out via email and will receive a response within three business days. CoC staff including the Program Manager and Development and Communications Manager meet with public safety officials regularly in order to coordinate outstanding needs and ensure safety for all CoC providers.

2. The CoC's Program and Communications Managers share updated safety measures and guidance with all CoC provider staff as the information is updated. The Development and Communications manager is responsible for communicating these updates with the general public through email blasts, the CoC's Newsletter and Social Media posting. All CoC providers are connected with the Public Health homeless liaison, as well as the Program Manager if any resident or member tests positive for an infectious disease, in order for a coordinated effort to be made to prevent further spread.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section V.B.1.p.	

	Describe in the field below how your CoC's coordinated entry system:
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1.	covers 100 percent of your CoC's geographic area;
2.	uses a standardized assessment process; and
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.

(limit 2,500 characters)

1. The CoC’s coordinated entry system covers 100% of the CoC’s geographic area. Coordinated Entry activities are primarily completed with the CoC’s Call Center, operated by the United Way. This call center can be accessed via phone or text message by any person anywhere in the county, regardless of location. The Call Center can complete all appropriate assessments. Other Coordinated Entry activities, including enrollment and assessment, are conducted by the Street Outreach Team, who also serve 100% of the geographic area.

2. The CoC’s Coordinated Entry System utilizes a standard assessment process. All households experiencing homelessness complete the appropriate VI-SPDAT assessment to be added to the by-name list for rental assistance. The proper assessment is conducted based on family composition- single adults, families, and Youth.

3. The CoC and the governing board regularly discuss updates to the current referral assessment method. In 2021, the CoC contracted with two consulting firms to complete system-wide reviews, interviews with residents and providers, a policy review, and a national scan of successfully implemented programs. The CoC has also asked for public comment on the coordinated entry system in its Annual Client Feedback Survey and direct conversation with the Lived Experience Advisory Board. The ultimate goal of these two projects was to make the Coordinated Entry system more racially equitable. From the results of those studies, the CoC has undertaken a redesign of the coordinated entry assessment tool. Service providers, local policymakers and educators, and people with lived or living expertise are reviewing these updates. The update will reformat and design the referral assessment used by Coordinated Entry to more equitably emphasize the life experiences of BIPOC residents and all who experience homelessness.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

(limit 2,500 characters)

1. The CoC Street Outreach Team provides mobile crisis response to anyone experiencing literal homelessness anywhere in the CoC. The Coordinated Entry Call Center and Street Outreach always engage households in diversion and self-resolution strategies whenever possible. The CoC ensures they reach people who are least likely to apply for assistance in a variety of ways. CE marketing materials are posted on the CoC website and social media pages. Printed flyers in English and Spanish are given to community partners, drop-in centers, hospitals, and left at other locations frequented by those experiencing homelessness. CoC staff engages local community partners in educational opportunities to ensure all are aware of how best to assist those they work with who may be experiencing housing instability or homelessness, ensuring that people outside of the general CoC network have the appropriate resources and information to engage those in need.

2. PA-211 and Street Outreach field triage questions, conduct safety planning and make referrals to Emergency Shelters for anyone contacting CE. Street Outreach completes the VI-SPDAT assessment tool with households who meet the HUD Category 1 or 4 definitions of homelessness. The CoC has embraced the approach of dynamic prioritization and utilizing factors other than assessment score for prioritization; other determining factors include length of time homeless, age including youth and seniors, parenting youth, households fleeing domestic violence or human trafficking, pregnant people, families with children under 5, households with three or more children, veterans, and people with physical or mental health concerns.

3. The CoC's Collaborative Applicant employs a full time Program Manager responsible for managing the Community Queue and hosting case conferencing meetings to ensure that prioritized populations in need of homeless services receive assistance in a timely manner.

4. In order to reduce the burdens of those using Coordinated Entry, the CoC has begun redesigning the Coordinated Entry system, beginning with the creation and eventual utilization of a VI-SPDAT alternative. Other goals for redesign include expanding access points to other areas of the community other than the Call Center and the Street Outreach Team, partnering with community organizations who serve immigrant populations, and advocating for Affordable Housing with community leaders to ease the burden of housing location.

1D-9b.	Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry—Reporting Violations.	
	NOFO Section V.B.1.p.	

Describe in the field below how your CoC through its centralized or coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

1. The CoC Street Outreach Team provides mobile crisis response to anyone experiencing literal homelessness anywhere in the CoC. The CoC ensures they reach people least likely to apply for assistance in various ways. CE marketing materials are posted on the CoC website and social media pages. Printed flyers in English and Spanish are given to community partners, drop-in centers, and hospitals and left at other locations frequented by those experiencing homelessness. CoC staff engages local community partners in educational opportunities to ensure all are aware of how best to assist those they work with who may be experiencing housing instability or homelessness, ensuring that people outside the general CoC network have the appropriate resources and information to engage those in need.

2. Clients enrolled in CoC programming are provided with written confirmation of their rights and responsibilities at intake and are informed of their rights under federal, state, and local fair housing laws. Persons who feel that they have had their rights violated or been denied services to which they were eligible may voice their grievance by contacting the Your Way Home Program Manager directly, sending an email or notice via Your Way Home Montgomery County CoC’s website or social media accounts, or through other means available to them. The Your Way Home Program Manager assesses all grievances submitted by any client in CoC programming. Any client whose grievance is upheld is informed of the remedies available under federal, state, and local fair housing and civil rights laws and referred to the appropriate agencies to pursue those remedies.

3. The CoC has an ongoing relationship and contract with the Housing Equality Center of Pennsylvania. The Housing Equality Center provides quarterly trainings for CoC contracted provider agencies on federal Fair Housing law and using Fair Housing to assist clients in navigating a successful rental experience. The CoC provides an open connection to the Housing Equality Center’s resources to both providers and clients. The CoC refers any cases of reported discrimination directly to the Housing Equality Center.

1D-10.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	12/17/2021

1D-10a.	Process for Analyzing Racial Disparities—Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section V.B.1.q.	

Describe in the field below:

1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

1. In 2021, the CoC established an Equitable Access and Prioritization Committee to address racial disparities and advance equitable solutions to reduce them. The CoC hired two national consulting firms with expertise in DEI, cultural competency, research, and analysis to prepare two data-informed and community-driven reports that provided the CoC with findings, recommendations, and resources to further the goal of racial equity. In response, the CoC has begun creating more equitable access points for those in need of housing and homelessness services. The CoC Program Manager, Communications Manager and HMIS Data Administrator work together to review system performance data and client outcome data through a racial equity lens. As of the writing of this application, CoC staff have begun creating a revised CE vassessment tool to replace the VI-SPDAT with a more trauma-informed, equity-driven way. A more diverse and accessible Coordinated Entry System is also being developed that will create new in-person coordinated entry access points.

2. Using qualitative focus group results, the CoC identified racial disparities in eviction rates, behavioral health needs, and specific Coordinated Entry processes and procedures. The assessment and monitoring of HMIS data is still in development, but preliminary results corroborate that the largest racial disparities in the housing and homelessness response system exist between Black, African American, or African households with children and white households with children as show in our StellaP analysis.

1D-10b.	Implemented Strategies that Address Racial Disparities.	
	NOFO Section V.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes

10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Implemented Strategies that Address Known Disparities.	
	NOFO Section V.B.1.q.	

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

In 2021, the CoC launched an Equitable Access and Prioritization Project to redesign our Coordinated Entry system, address and shrink racial disparities, and create more equitable access points for those in need of homeless services. First, an Equitable Access Action Team made up of those with lived expertise, housing advocates, community organizers, and social service professionals, was formed to oversee the project. The CoC hired two foundation-funded consulting firms to focus on data and community engagement. One team completed an HMIS Data Analysis and scan for national best practices, and the other facilitated ongoing equity-based community engagement educational opportunities and all Action Team meetings. Both teams completed focus groups and interviews with people from various backgrounds to engage and educate all stakeholders on racial disparities and how to address them.

In 2022, the CoC presented the findings of these studies and overall plans to implement the changes, beginning with redesigning the assessment currently used for CQ referrals. The CoC gathered a similar action team, called the Assessment Redesign Action Team, to discuss more racially equitable assessment options. Utilizing the scan results for national best practices, the goal for the action team is to create an alternative assessment. In 2023, the CoC is finalizing that alternate assessment, with feedback and input from the Lived Experience Advisory Board, the CoC Data Action Team, and the CoC Governing Board. The CoC also hopes to expand Coordinated Entry access points and to ensure that there are providers who engage with a variety of racial and ethnic backgrounds involved in the process.

Additionally, the CoC will continue to levy the Equitable Access Action Team members for discussion and decision-making input surrounding the re-design of the Coordinated Entry system. The CoC Data Manager and Program Manager are completing internal data analysis of all CoC-funded programming to identify enrollment, referral, and housing location disparities. The CoC is committed to making the changes suggested by the participating consulting firms and securing a more equitable future for residents in Montgomery County.

1D-10d.	Tracked Progress on Preventing or Eliminating Disparities.	
	NOFO Section V.B.1.q.	
	Describe in the field below:	
	1. the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and	
	2. the tools your CoC uses.	

(limit 2,500 characters)

1. The CoC continues to work to prevent disparities through engagement and education of our CoC’s homeless service providers, including training opportunities in Harm Reduction, Housing First, the Equal Access Rule, LGBTQIA2S+ Cultural Competency, and quarterly training on the Fair Housing Act. Our CoC’s Annual Grant Competition process reiterates participation in engagement and education opportunities by more favorably rating and ranking agencies who attend these events. The CoC’s Annual Grant Competition’s rating and ranking of renewal projects assess disparities in housing outcomes by race and subpopulation, including Disabling Condition, being 55+ years of age, and being a Veteran. These subpopulations have been identified in our StellaP analyses or by priority to have the most disparate outcomes in homeless assistance. Projects demonstrating less disparate housing outcomes perform more favorably in our rating and ranking process. The CoC’s Data Action Team conducts at least an annual HMIS data review of racial disparities and disparities among subpopulations and makes recommendations to the CoC Governing Board.

2. The tools the CoC uses include quarterly data monitoring and data clean-up with all homeless service provider. The CoC has also focused on redesigning our assessments and prioritizing equity in the Coordinated Entry Assessment. The Coordinated Entry assessment redesign is targeted to respond to disparities in housing outcomes in the CoC as shown in previous data reviews.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section V.B.1.r.	
	Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.	

(limit 2,500 characters)

The CoC advertises year-round opportunities for people with lived experience of homelessness to join our programs and action teams in leadership roles. Advertisements include social media posts on platforms like Twitter and Facebook and through our CoC’s monthly newsletter. Those experiencing homelessness or formerly homeless engage with the CoC through advocacy, outreach to existing community groups, public speaking, joining the Boards of local organizations, and participating in CoC Action Teams. Financial compensation is provided to these participants. The CoC offers hybrid meetings both in-person and through remote video calls to offer multiple avenues to join and participate in those meetings. The CoC provides fliers and postcards to homeless service providers and Street Outreach Teams with information on how to join the CoC and the benefits for members. As the CoC needs to benefit from the expertise of diverse experiences, outreach to community homelessness service providers has been broad and directly indicated the benefits of various perspectives. Additionally, the CoC’s housing service providers recommend their current and former clients to join specific CoC Action teams such as the HMIS Data Action Team, Lived Experience Advisory Board, and Equal Access Action Team.

Those teams provide crucial feedback to the CoC and are vital to the decision-making process. There are also members with lived experience and expertise serving on the Governing Board, one of the highest leadership and decision-making roles within the CoC.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included in the decisionmaking processes related to addressing homelessness.	8	8
2.	Participate on CoC committees, subcommittees, or workgroups.	8	8
3.	Included in the development or revision of your CoC’s local competition rating factors.	1	1
4.	Included in the development or revision of your CoC’s coordinated entry process.	8	8

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The CoC offers several different employment and professional development opportunities to people with lived experience. People with lived experience currently serve on several CoC Action Teams and Committees, as well as on the CoC Governing Board. The CoC provider network is encouraged to incentivize people with lived experience for employment through competitive salaries and benefits. All CoC events and opportunities for civic participation are always open to those with lived expertise.

CoC providers connect to local community partners who can assist program participants with employment services, such as CareerLink, Food Service through Manna on Main Street, the EARN program, and Job Corps. Providers understand the value in accessing income of all types, both formal and informal and clients are encouraged to find any kind of employment opportunities, such as babysitting, temp work, house-keeping, and food delivery.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
NOFO Section V.B.1.r.		
Describe in the field below:		
1.	how your CoC routinely gathers feedback from people experiencing homelessness;	
2.	how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and	
3.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.	

(limit 2,500 characters)

1.The CoC has several methods of gathering feedback from individuals with the lived experience of homelessness and housing instability. The primary method is through the Lived Experience Advisory Board (LEAB). The Team consists of community members with both current and previous experience of homelessness. They gather to address system and processing concerns generated by general CoC membership. LEAB provides direct feedback for CoC processes and procedures and presents that input to the CoC Governing Board. If any individual feels the need to express concern over a process or procedure, there are established grievance procedures available for all CoC programs. Individuals can submit a written grievance to the CoC Program Manager, who will address the concerns presented and correct any needed actions. The CoC Program Manager directly addresses concerns raised in written grievances to ensure that all established policies and procedures are followed appropriately and equitably. This could include additional training for staff on various resources or an increased frequency of performance monitoring.

2.The CoC’s Annual Feedback Survey was distributed from January 9, 2023 to February 3, 2023. It was available as a paper survey distributed by service providers or online through SurveyMonkey. For anonymity, agencies were instructed not to read the results of collected paper surveys and that participants should return the survey in a sealed envelope. The survey was completed by 212 respondents served by homeless and homeless prevention services in the CoC. The survey was designed in part by the Lived Experience Advisory Team.

3.The CoC has made strides towards addressing challenges presented by those with lived experience. One example is the changes to create a more equitable Coordinated Entry system. The implemented goals were greatly influenced by input from those with lived experience through interviews and focus groups. The CoC has since expanded the Lived Experience Advisory Board to include more diverse members of different races, ages, genders, and with diverse life experiences. All CoC programs participate in bi-annual performance review meetings with the Collaborative Applicant staff to address any ongoing concerns or feedback received.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC’s geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

1. Pennsylvania is a Commonwealth wherein zoning and land use policies are governed by local municipalities, not the county or state. The PA-504 CoC has 62 different municipalities. The CoC Governing Board has actively engaged with key affordable housing municipalities, including Lower Merion Township, Abington Township, Upper Moreland Township, West Norriton Township, Lansdale Borough, Upper Gwynedd Township, and others. The Your Way Home Montgomery County PA-504 CoC has partnered with the Montgomery County Planning Commission in its “Homes For All” initiative, which aims to increase the availability of affordable homes throughout the CoC. Through this partnership, the Planning Commission has contracted with over 50 municipalities in Montgomery County to assist with planning and comprehensive plans and has offered recommendations on implementing inclusionary zoning ordinances to permit more housing development in local communities. Due to this engagement, density bonuses have been implemented in Lower Merion Township and Lower Salford Township.

2. The CoC held a regional community event in April of 2023 entitled “Meeting the Challenge of Affordable Housing in the North Penn Region.” This event gathered six different municipalities in the northern region of the CoC, including local elected officials, local zoning board members, county zoning board members, and borough/township managers, to discuss the challenges of housing affordability specific to the region and how North Penn can combat these challenges through partnership, collaboration, policy, and reducing regulatory barriers to housing development. At the event, Planning experts provided concrete ways the municipalities can reduce local regulatory barriers, such as by allowing more by-right development, relaxing setback and minimum lot size requirements, and encouraging the reuse of existing stock. Transit-oriented development and affordable housing were also discussed as progressive ways to increase the supply of affordable housing. In August 2023, Upper Gwynedd Township approved a zoning change in the TOD overlay that will allow a 60-unit multifamily workforce housing development to progress.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC’s Local Competition Deadline–Advance Public Notice. NOFO Section V.B.2.a. and 2.g. You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.	
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1.	Enter your CoC’s local competition submission deadline date for New Project applicants to submit their project applications to your CoC—meaning the date your CoC published the deadline.	07/31/2023
2.	Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC’s local competition—meaning the date your CoC published the deadline.	07/31/2023

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e. You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen. Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes

5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes
6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
 Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	15
3.	What renewal project type did most applicants use?	Tie

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

1. The CoC collected data for Permanent Housing (PH) projects in HMIS in compliance with the 2022 HMIS Data Standards. Three key data elements were collected to determine who was successfully housed in permanent housing: Project Start Date, Housing Move-In Date, and Exit Destination. Additionally, the CoC evaluated these data elements in conjunction with select socio-demographic data for Heads of Households based on known disparities in the system. In its rating and ranking of Renewal Projects, the CoC analyzed the following: 1) Length of time between Project Start Date and Housing Move-in Date; 2) Percentage of persons that exited to a permanent housing destination; 3) Racial Disparities in housing outcomes 4) Housing outcome disparities between subpopulations served by project.

2. Our CoC collected and analyzed HMIS data related to the length of time homeless by calculating the length of time between the Project Start Date and Housing Move-in Date.

3. To analyze data regarding how long it takes to house people in permanent housing, our CoC looked at the Length of Time between the Project Start Date and the Housing Move-In Date for each project. In the case of project transfers, when the Project Start Date and Housing Move-In Date were entered as the same date, we did a more holistic evaluation, looking at all other measures.

4. The CoC chose not to reallocate lower-performing PSH projects this year because they are serving households with severe barriers, including high utilization of crisis and emergency services, extremely low or no income, developmental or intellectual disabilities, or have substance use issues. The CoC also chose not to reallocate lower-performing RRH projects because the affordable rental housing crisis hindered their performance outcomes in Montgomery County. According to NLIHC's Out of Reach 2022 Report, FMR for a 2-bedroom apartment in MontCo was \$1,470, above the state average, and the Housing Wage needed to afford it was \$28.27 per hour, nearly \$5.00 more than the state average.

However, the CoC did vote to rank a new RRH bonus project above these lower-scoring projects that will serve a very vulnerable population - justice-impacted households in which the Head of Household is exiting from incarceration without a proper housing plan or resources to obtain permanent housing independently while also facing discriminatory landlords who refuse to rent to people with a criminal record.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
1.	how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	

3.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.
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(limit 2,500 characters)

1. The CoC Governing Board has a demographically diverse set of members who collectively established the rating factors used to review project applications. Board members include multiple members who identify as Black/African American, Latinx or Hispanic, speaking and people with lived experience of homelessness and housing discrimination, including the Chair of the CoC Living Experience Advisory Board. The CoC Board Chair is an African American woman and the CEO of an organization led by and serving Black Indigenous People of Color (BIPOC) throughout Montgomery County. In addition, the CoC receives input a Lived Experience Advisory Board comprised of racially and ethnically diverse community members.

2. The rating factors utilized to review project applications stemmed from recommendations and approvals by CoC members with different racial perspectives and historical backgrounds. The primary advocates for the chosen rating factors were African American and women with expertise in the local homelessness population. African American females are over-represented in Montgomery County’s homeless population. Their unique information and experiences had a positive impact on the CoC’s decision-making process and strengthened the competitiveness of the applications.

3. Twenty (20) percent of the total points scored for both new and renewal projects in the local review and ranking process were directly tied to advancing racial equity, inclusion and Housing First. Applicants had to demonstrate commitments to advance racial equity, equity for people who identify as LGBTQIA+, Housing First, including people with lived experience (PLE) in decision-making, experience with populations served, delivering culturally appropriate services, and robust equal access and non- discrimination policies.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	

Describe in the field below:

1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC’s local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

1. The formal reallocation process included the following steps:

1) The Collaborative Applicant (CA) and members of the CoC Governing Board reviewed the current Housing Inventory Chart and the most recent Point in Time Count to identify the unmet housing and case management needs of people experiencing homelessness. This group determined and recommended to the Board that the Renewal Projects are all relevant and necessary to ensure that homelessness is as rare, brief, and non-recurring for Montgomery County residents as possible.

2) All Renewal Projects listed in the current PA-504 CoC GIW were scored using the Governing Board-approved and publicly posted local grant competition FY23 Renewal Project Scoring Tool. The Scoring Tool included objective criteria, system performance criteria, and criteria related to advancing equity, including people with lived experience and Housing First best practices.

3) A Project Review Team composed of non-conflicted CoC members reviewed, scored, rated, and ranked all Renewal (and New) Project Scorecards and Applications.

2. The Project Review Team identified two low-performing PSH projects and two low-performing RRH renewal projects in the rating and ranking process.

3. Based on the Review Team's recommendations, the CoC did not reallocate these four low-performing projects.

4. The Board recognized that the lack of living wage jobs and affordable rental units in the CoC contributed to the rating of these low-performing projects. All four projects were ranked last among renewal projects and will be given written notice that their project performance must improve before the next CoC grant competition or face reallocation.

However, the CoC did vote to rank a new RRH bonus project above these lower-scoring projects because it will serve a very vulnerable population - justice-impacted households in which the Head of Household is exiting from incarceration without a proper housing plan or resources to obtain permanent housing independently while also facing discriminatory landlords who refuse to rent to people with a criminal record.

1E-4a.	Reallocation Between FY 2018 and FY 2023.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	Yes
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/14/2023

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/14/2023
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project accepted or rejected status; 4. Project Rank–if accepted; 5. Requested Funding Amounts; and 6. Reallocated funds.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	
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You must enter a date in question 1E-5c.

1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	
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You must enter a date in question 1E-5d.

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Bitfocus Clarity Human Services
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2023 HIC data into HDX.	04/05/2023
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2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:	
	1. describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;	
	2. state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database–compliant with the FY 2022 HMIS Data Standards; and	

3. state whether your CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

1. The CoC and HMIS Lead have required use of a comparable database by Domestic Violence (DV) housing and service providers in the CoC that is 1) able to record all Universal Data Elements and Project Descriptor Data Elements and 2) able to generate HUD-mandated reports such as APR. The two Victim Service Providers in our CoC, Laurel House and Salvation Army, use Sidekick Solutions Apricot Software. Apricot offers a "Domestic Violence services tracking and HMIS data management" comparable database product. With Apricot, Victim Service Providers are able to record all required data elements and detailed case information for clients once they are referred from Coordinated Entry in HMIS.

2. Yes; Sidekick Solutions implemented the 2023 HMIS Data Standards in Apricot on October 1, 2022, including a Summary of Changes for all user, and updated the APR.

3. Yes; the CoC's HMIS provider, Bitfocus, has implemented all changes necessary in order to be compliant with FY 2022 HMIS data standards, and all CoC staff and providers have received up to date training on the expectations of the data standards.

2A-5. Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.
NOFO Section V.B.3.c. and V.B.7.

Enter 2023 HIC and HMIS data in the chart below by project type:

Project Type	Total Year-Round Beds in 2023 HIC	Total Year-Round Beds in HIC Operated by Victim Service Providers	Total Year-Round Beds in HMIS	HMIS Year-Round Bed Coverage Rate
1. Emergency Shelter (ES) beds	162	27	121	89.63%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	44	14	30	100.00%
4. Rapid Re-Housing (RRH) beds	304	7	297	100.00%
5. Permanent Supportive Housing (PSH) beds	199	0	199	100.00%
6. Other Permanent Housing (OPH) beds	0	0	0	

2A-5a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.
NOFO Section V.B.3.c.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1. steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

1. Every CoC project has a bed coverage rate above 85%. CoC staff will continue with ongoing performance, data quality, and inventory monitoring to ensure this bed rate usage continues.

2. NA.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.	
	Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 p.m. EST?	Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2023 PIT count.	01/24/2023
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2023 PIT count data in HDX.	04/05/2023
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2B-3.	PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:	
	1. engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;	
	2. worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and	
	3. included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.	

(limit 2,500 characters)

1. The CoC recognizes the importance of utilizing methods within our existing HUD Point-in-Time Count to understand youth homelessness in Montgomery County better. While planning the 2023 PIT count, the CoC partnered with Valley Youth House, a local youth service agency providing case management, housing, and lifesaving resources to youth in Montgomery County. Additionally, funding was provided to contract with Valley Youth House to conduct year-round youth street outreach services. A member of the CoCs Lived Experience Advisory Board who experienced homelessness in their youth and provided invaluable input and consultation to CoC leadership as the PIT count methodologies were finalized.

2. Both the youth-serving organizations and the Lived Experience Advisory Board membership, who consulted on establishing the PIT methodologies, were able to select and identify their own canvassing and interviewing strategies, which were different than those utilized by the other PIT count volunteers. These changes allowed more youth to be engaged on the night of the count and ensured they were connected to valuable resources to help end their housing crisis promptly.

3. The CoC could not successfully identify a youth experiencing homelessness who would be willing to volunteer as a counter in this year’s PIT count but will continue to engage and attempt to identify willing volunteers in future years.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	

	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and
3.	describe how the changes affected your CoC’s PIT count results; or
4.	state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2023.

(limit 2,500 characters)

1. The CoC did not make any changes to the implementation of the sheltered PIT count.

2. The CoC made significant changes to our PIT count methodologies for the sheltered count in 2023, which led to a more comprehensive count throughout the community. The primary change that was made was the inclusion of targeted and intentional outreach to community leaders with local knowledge of those experiencing homelessness for participation in the count. Though the number of volunteers who participated in the count was significantly lower than it has been in years past, the individuals who did assist were specifically chosen for their understanding of both the experience of homelessness, and where those experiencing homelessness are located within specific communities. As a result of the change, the 2023 PIT count was far more accurate and comprehensive than it has been in years past. Another change that was made this year was the involvement of the Lived Experience Advisory Board, which is voluntary group of community members with lived experience of homelessness who meet regularly to discuss policy changes, and report those discussions back to the CoC governing board. By including this group in the planning of the PIT count they were able to communicate with those they know who are still experiencing homelessness, and provide a sense of comfort and ease around meeting with a volunteer team to complete a survey.

3. As a result of these changes and specific planning/outreach, the CoC saw and increase in the number of unsheltered individuals identified on the night of the count- up from 36 in 2022 to 110 in 2023.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	

In the field below:

1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time

(limit 2,500 characters)

1. The CoC uses System Performance Measures and data to analyze households identified in HMIS as experiencing homelessness for the first time. The CoC HMIS Data Manager also utilizes other HUD provided tools like StellaP to analyze trends and demographics across the set of people identified as becoming homeless for the first time. This data is aggregated quarterly to monitor for common risk factors, and then shared with the CoC Governing Board to develop strategies around future policies and programs to address these risk factors.

2. To address the needs of individuals and families at risk of becoming homeless, the CoC utilizes two homeless prevention project to target those most at risk. This main project, known nationally as the Emergency Rental Assistance Program, and locally as the Emergency Rent and Utilities Coalition (ERUC) began as a response to the COVID-19 pandemic and utilizes funding from both the federal and state government. Since its launch in March of 2021, the ERUC program, which is operated by six local social service agencies, have delivered more than \$100 million in rental and utility assistance to keep over 8,000 vulnerable families in their home, and help them identify affordable housing to prevent future housing crises. Additionally, the CoC also operates a court-based eviction prevention model known as the Eviction Prevention and Intervention Coalition (EPIC). EPIC offers short-term case management and financial assistance to encourage landlords to drop eviction charges while in the courtroom. EPIC also partners with the regional Legal Aid office to offer mediation for underrepresented tenants. The CoC is continually working to expand EPIC into more municipal courtrooms and leverage additional funding to prevent eviction for more families.

3. The CoC Homeless Prevention Program Manager is responsible for oversight and ongoing success of CoC prevention projects. This person monitors the strategy to decrease first time homelessness throughout the CoC.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoCs' geographic area?	No

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section V.B.5.c.	

In the field below:

1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. The CoC promotes low-barrier shelters that provide housing-focused case management, rapid resolution, and connections to employment/non-cash benefits unsheltered individuals need to resolve their homelessness quickly. The CoC’s 24/7 Street Outreach team provides diversion work and helps households self-resolve their homeless crisis as quickly as possible. Each year 25-50% of all unsheltered households are able to resolve their homelessness without any further intervention from the Homeless Crisis Response System. The CoC holds monthly case conferencing meetings to discuss high-need unsheltered households to help connect them to services and exit to permanent housing as quickly as possible. Since 2021, the addition of Emergency Housing Vouchers have allowed families the opportunity to identify a long-term housing solution more quickly.

2. Individuals who have been homeless for the longest amount of time are identified through HMIS by creating a By Name List (BNL) of all households currently enrolled in Emergency Shelter or Street Outreach. The BNL is managed jointly by the Program Manager and the Data Manager utilizing HMIS and is used to identify households in need of Rapid Rehousing prioritization. The data from this list can also be utilized to track common characteristics or trends that affect housing location, like race, substance abuse history, and family composition. The CoC is also responsible for identifying potential solutions to reduce length of time homeless based on data analysis. CoC leadership is currently preparing to launch a County-wide affordable housing initiative and advocacy campaign. The primary goal of the campaign, called Homes For All, is to educate and inform the local community of the universal benefits of creating low income housing.

3. The CoC Program Manager and HMIS Data Manager are jointly responsible for overseeing all strategies for reducing the length of time a household remains homeless.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing–CoC’s Strategy	
	NOFO Section V.B.5.d.	

	In the field below:
1.	describe your CoC’s strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC’s strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

1. The CoC’s strategies to increase the rate of exit from Emergency Shelter and Rapid Rehousing to permanent housing destinations include: training and support for shelters to be low-barrier and to utilize housing-focused case management, the use of participant guided housing stability/goal plans, and the use of the VI-SPDAT as a case management tool, as well as additional supports for RRH participants with barriers including zero income, poor credit or a criminal history. The CoC meets with RRH providers weekly to discuss strategies for improving performance, including exits to permanent housing. The CoC has a Street Homeless Advisory Team comprised of shelter, RRH, SSVF, and Critical Time Intervention providers to identify and address barriers to housing for specific, high-need individuals. Quarterly Performance and Data Quality reviews are completed by the CoC HMIS Data Manager and the CoC Program Manager to ensure all providers are meeting stated contract goals, but especially exit rates and exit destinations in order to ensure there are no unmet needs or barriers within the CoC system.

2. In the past year, the CoC focused on increasing the percentage of households retaining their permanent housing. The affordable housing crisis and increased rents have greatly impacted the CoC, whose geographic area is affluent. Some of the strategies used include continued efforts on utilizing Emergency Housing Vouchers in partnership with the local Public Housing Authority in order to ensure highly vulnerable families exit programming to permanent housing, a Permanent Housing Advisory Team consisting of PSH providers, support service providers, and other local community partners meet regularly to conduct case conferencing and recommend policies/procedures to increase retentions rates, and any discharge from a PSH project to a destination other than permanent housing must be reviewed by the CoC program manager and will be denied without sufficient justification. In addition to these strategies, CoC leadership is currently preparing to launch a County-wide affordable housing initiative and advocacy campaign. The primary goal of the campaign, called Homes For All, is to educate and inform the local community of the universal benefits of creating low income housing.

3. The CoC Program Manager is responsible for overseeing the CoC’s strategy to increase the rate that individuals and families exit to or retain permanent housing.

2C-4.	Returns to Homelessness—CoC’s Strategy to Reduce Rate.	
	NOFO Section V.B.5.e.	
	In the field below:	
1.	describe your CoC’s strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC’s strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1. The CoC’s HMIS Data Manager monitors current and former program participants who return to homelessness using System Performance Measures and StellaP. The HMIS Data Manager regularly analyzes data to identify characteristics that likely drive returns to homelessness and brings key findings and trends to the CoC Governing Board. In 2022, the CoC convened an HMIS Data Action Team to guide these conversations and propose system-wide solutions and policy considerations. Ongoing analysis is done by running System Performance Measures report and by using the data analytics tools developed by the CoC’s HMIS vendor-Clarity Human Services-to examine whether trends exist across demographic categories such as race, gender, age, or family composition.

2. To reduce returns to homelessness, all CoC RRH providers connect households to programs that offer housing stability services and supports, including financial literacy counseling, legal counsel for those facing eviction, employment and job training programs, SOAR and other public benefits access. RRH providers have small amounts of discretionary funding to use help participants maintain their housing, including landlord incentive and mitigation money. In addition, the CoC Program Manager provides ongoing training in Housing Focused Case Managers to other supportive providers, including mental health providers, substance use and recovery providers, and local parole/probation officers. The CoC facilitates Homeless Prevention programming, including the Emergency Rent and Utilities Coalition meant to provide rental and utility assistance to former CoC program participants who are at risk of returning to homelessness due to a temporary financial crisis. With assistance from the local Public Housing Authority, the CoC continues to distribute 109 Emergency Housing Vouchers, which provide a permanent housing solution to families experiencing literal homelessness.

3. The CoC HMIS Data Manager and the CoC Program Manager are jointly responsible for overseeing strategies to reduce the rate of returns to homelessness, monitor those rates and adjust CoC policies and procedures accordingly to reduce them.

2C-5.	Increasing Employment Cash Income–CoC’s Strategy.	
	NOFO Section V.B.5.f.	

In the field below:	
1.	describe your CoC’s strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.

(limit 2,500 characters)

1. All CoC Emergency Shelter, Rapid Re-Housing and Permanent Supportive Housing providers are trained in helping program participants identify goals related to employment and financial stability, are given access to a continually updated list of all employment, job training and job fair resources in the CoC's geographic area. Within all contracts with the Collaborative Applicant/Lead Agency, all CoC providers work towards performance measures related to increasing earned income of program participants. Providers are required to submit quarterly performance reports to the CoC showing their progress in earned income outcomes. Based on these quarterly performance reports, CoC staff are able to conduct community outreach in order to identify supports to assist all participants in meeting these expectations.

2. The CoC has established ongoing relationships with local workforce development, job training, and private staffing agencies to offer CoC program participants access to employment. Employment partners in the CoC's Department of Commerce provide the CoC with opportunities and applications related to job training, job postings, job fairs, and employment opportunities. These opportunities and applications are then marketed directly to RRH consumers via a dedicated email notifications. In turn, the employment partner provides prioritized access and enrollment to the employment opportunity. Partners include a 12- week culinary job training program to earn a ServSafe Certification, a job training and retention program through a local Salvation Army, and private staffing agencies that employ criminal re-entrants. All RRH providers keep an internal resource list of local employment organizations that have hired program participants in the past, including Home Health Care organizations, Walmart, Aramark, and Home Depot. The CoC's philanthropic Funder Collaborative funds job training program fees, transportation to and from interviews, job training costs, and help with purchasing uniforms, tools, and other required job items.

3. The Collaborative Applicant's CoC Program Manager is responsible for overseeing all CoC income-related strategies.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. The CoC employs a variety of strategies to increase non-employment cash income. First, the Collaborative Applicant, in a formal partnership with the County's Office of Mental Health, contracts with a non-CoC funded nonprofit service provider who employs two Affordable Care Act Navigators to deliver health insurance and SOAR enrollment to people experiencing homelessness. 100% of participants who receive assistance from SOAR are also connected to County provided non-cash benefits such as SNAP, CCIS childcare subsidies, and TANF. All SOAR applicants receive a decision on their claim within 90 days of application. The CoC has a new Memorandum of Understanding with the County CCIS office that provides a homeless prioritization for all households in need of subsidized childcare, which will increase their access to non-cash benefits. All CoC project staff are trained in how to identify the need for and connect program participants to mainstream and community benefit programs without the assistance of SOAR navigators. CoC project staff submit quarterly performance reports to the CoC outlining any increase in non-employment cash income as part of their annual performance reviews. The CoC maintains a list of all mainstream and community benefit service agencies that is distributed to and reviewed by CoC providers on a regular basis. Finally, CoC providers can use foundation-provided flexible funding to help participants access these programs by providing transportation to previously schedule benefit appointments.

2. The CoC program manager is responsible for ongoing connections to benefits and ensuring all CoC service providers are able to connect participants to non-employment income sources.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	
	If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.	

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
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3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section I.B.3.I.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.I.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2023 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	Yes
2.	PH-RRH or Joint TH and PH-RRH Component	No

You must click "Save" after selecting Yes for element 2 PH-RRH or Joint TH/RRH Component to view questions 4A-3b. through 4A-3h.

4A-2.	Information About the Project Applicant for the New Support Services Only Coordinated Entry (SSO-CE) DV Bonus Project.	
	NOFO Section I.B.3.I(3)	

Enter in the chart below information about the project applicant applying for the new SSO-CE DV Bonus project:

1.	Applicant Name	Laurel House
2.	Project Name	Laurel House Supportive Services Only Application FY2023
3.	Project Ranking on Priority Listing	19
4.	Unique Entity Identifier (UEI)	QQ9CBN36J6T3
5.	Amount Requested	\$10,000

4A-2a.	Addressing Coordinated Entry Inadequacies through the New SSO-CE DV Bonus Project.	
	NOFO Section I.B.3.I.(3)(c)	

	Describe in the field below:
1.	the inadequacies of your CoC's current Coordinated Entry that limits its ability to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or stalking; and
2.	how the proposed project addresses inadequacies identified in element 1 of this question.

(limit 2,500 characters)

1. Data from the CoC's Coordinated Entry System and Laurel House, our CoC's primary Victim Service Provider HMIS-compatible Apricot database, suggest that approximately 40% of households experiencing literal homelessness in any given year are fleeing, survivors of, or impacted by trauma related to domestic violence, intimate partner violence, family violence, or human trafficking. The number of these households exceeds the capacity to be served directly by our VSP and, therefore, are engaged with mainstream housing and supportive service providers, some of whom have limited experience and little to no training in working with households with survivors' unique needs and challenges. While the CoC provides annual training on how to work with survivors, the CoC has identified the need for more comprehensive training and a review and update of the CoC's Policies and Procedures Manual. This project is even a higher priority this year to ensure all CoC providers, projects, policies, and procedures are updated to align with the changes in the Violence Against Women Act of 2022 (VAWA) as well as new HUD guidance related to the expanded definition of Category 4 and the availability of funds to assist with Emergency Transfer Plans for survivors enrolled in CoC-funded programs.

2. If funded, this project will allow Laurel House (a VSP) to provide supportive services and technical support to other organizations within the Montgomery County CoC that assist victims of domestic violence. The program aims to offer CoC members training on domestic violence, trauma-informed care, and the intersectionality between homelessness and domestic violence. Laurel House would also assist in reviewing policies and procedures for CoC members to ensure that victims of domestic violence and their unique challenges are incorporated into standard operating procedures. Laurel House would also be available to case consult with other staff from the CoC regarding specific client needs, how to approach them, and various resources to connect them with. Laurel House is fully equipped to implement this project and uniquely capable of working with highly vulnerable victims of domestic abuse. The agency's direct service staff are highly trained and certified in providing domestic abuse assistance through a trauma-informed and victim-centered approach. Many of our clients also experience other concerns, such as mental health, drug addiction, and disability.

4A-2b.	Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New SSO-CE DV Bonus Project.	
	NOFO Section I.B.3.I.(3)(d)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

(limit 2,500 characters)

1. CoC's Lived Experience Advisory Board members who have disclosed being survivors of domestic violence will be asked to review all training materials and provide feedback on Laurel House's recommended changes to CoC policies and procedures. The CoC will provide financial stipends to any LEAB members or Laurel House program participants who contribute to this work. Laurel House serves a racially, ethnically, gender, and age diverse population of survivors. In addition, seven (7) percent of Laurel House's Board of Directors have lived experience.

2. The CoC's Lived Experience Advisory Board members with the lived experience of surviving domestic violence or other forms of violence in the Category 4 definition will be convened as an Action Team to review current CoC programs, policies, and procedures ongoing. In addition, this team will review all of Laurel House's recommendations to the CoC before they are implemented to ensure they reflect the expertise of people with lived experience.

Applicant Name
This list contains no items